LYDIATE LEARNING TRUST
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Meeting	Board of Directors
Date & Time	Tuesday 24th March 2026 from 5.30pm – 7.30pm **on Teams**

Deborah Moss – Senior Governance Professional

Agenda

No	Description	Paper	Lead	Timing
1	**Welcome & apologies for absence and acceptance/nonacceptance.**		Chair	5.30 5.40
2	**Declaration of any Personal or Business Interests for items on the agenda.** - Updated Declaration from Peter Alston to note		Chair	
3	**Review and acceptance of minutes of the previous meeting**	Y	Chair	
4	**Update on any Actions and Matters Arising**		Chair	
5	**Key Points for Board Attention - from Committee Chairs** - Standards & Outcomes - Feb 26 - Audit & Risk - Feb 26 - Finance & Resources – March 26		Hooshang Rahmani Will Thornton Reid John Graham	
	Trust Business			
6	CEO Report – Term 2 - To note and for questions only	Y	Ann Stahler	5.40 5.50

7	Partnerships & Marketing Update	Verbal	Richard Caton	5.50 5.55
	Finance			
8	Management Accounts – Feb 26 - To note and for questions in addition to the following agenda items only.	Y	Natalie Chapman	5.55 6.05
9	Deyes Intake Analysis & Plan	Y	Alan McKeegan (for Vickie Beaney) TBC	6.05 6.20
10	Knotty Ash Resource Position & Plan - Updated proposal - Full year forecast - Modelling to December	On screen Y Y	Jane Davies Natalie Chapman Natalie Chapman	6.20 6.35
11	Low Cash Reserves - paper v2	Y	Natalie Chapman	6.35 6.45
12	School Resource Management Self-Assessment – Summary Report - Update to note & for questions only.	Y	Natalie Chapman	6.45 6.50
13	Finance Budget and Business Planning assumptions 2026-27 to 2028-29 - For agreement	Y	Natalie Chapman	6.55 7.05
	Operations			
14	Asset Management Plan – draft - Draft for review and comment	Y	Natalie Chapman	7.05 7.10
15	Carbon Neutral/Sustainability Plans - Update • With Heads for school level implementation	Verbal	Natalie Chapman	7.10 7.15

16	Update on LLT Risk Register - Update on any escalations/areas of concern only - Any questions	Y	Natalie Chapman	7.15 7.20
17	Progress Report (Internal Scrutiny) - To note – questions only	Y	Natalie Chapman	7.20 7.25
18	Audit • Internal Audit Priorities – 2026-27 Plan to be agreed at next A&R Meeting • Actions follow up after RSM review • Internal Audit Action Tracker provided for review. *all to note – questions only	Verbal Verbal Y	Natalie Chapman	7.25 7.30
	People & Culture			
19	Executive Team Roles & Responsibilities - To note position regarding CEO cover - For questions	Y	Ann Stahler	7.30 7.35
20	Gender Pay Gap Report - For questions only	Y	Jane Davies	7.35 7.40
21	GDPR Audit – Progress Update - For questions only	Y	Jane Davies	7.40 7.45
22	Attendance and Turnover Analysis Report - For questions only	Y	Jane Davies	7.45 7.50

	**** Exec Team Members other than JD to leave****			
23	Executive Head Teacher Role - Review	Y	Ann Stahler	7.50 8.05
24	**Policies** - **Redundancy Policy** – confirmation of ratification after final comments deadline from F&R Committee. - Any other policies – TBC		Ann Stahler/Jane Davies	8.05 8.10
25	**Feedback from AGCs** - in folder – to note		SGP	8.10
26	**Feedback to AGCs** - To agree points		Chair	8.10 8.15
27	**Director Visits** - WTR – 3.12.25 and 28.1.26 - Reports in folder, to note & for questions only		Chair	8.15
28	**Date and Time of Next Meeting** LLT Board Wednesday 3rd June at 5.00pm - Teams		Chair	8.15